Proposition 84
Round 2
Project 19 Amendment

April 21, 2020
Commission Meeting
Item No. 6.A.

Marie Jauregui
Project Manager
Recommendation

Direct staff to execute an amendment to the Grant Agreement between SAWPA and the Department of Water Resources
Questions?
Proposition 1 Round 1
Integrated Regional Water Management
Draft Funding Award

Ian Achimore, Senior Watershed Manager
SAWPA Commission | April 21, 2020
Item No. 6.B.
Prop 1 IRWM Requirements

- All overall project proposals must:
  - Respond to climate change, and
  - Contribute to regional water self-reliance.

- All individual projects must:
  - Address the most critical needs of the IRWM region,
  - Be consistent with Statewide Priorities,
  - Have an expected useful life, and
  - Have CEQA/permits acquired within 12 months of final grant award.
Commission approves OWOW Plan Update

OWOW collaborative funding competition for Prop 1 Round 1

Commission approves final portfolio of projects

Grant application drafted

Grant application submitted to Department of Water Resources (11/19)

DWR drafts Round 2 grant guidelines

SAWPA finalizes agreements

SAWPA drafts agreements with DWR and project proponents

DWR’s final funding recommendations

DWR’s Draft funding recommendation

2/19

11/18 – 4/19

8/19

8/19 – 11/19

*Preliminary dates shared by DWR

2021*

Late 2020

Mid-2020

Late Spring 2020*

4/20
# Prop 1 IRWM Round 1 Final Project List

<table>
<thead>
<tr>
<th>IRWM Solicitation</th>
<th>Project</th>
<th>Project Lead</th>
<th>Requested Grant</th>
</tr>
</thead>
<tbody>
<tr>
<td>One Water One Watershed</td>
<td>Replenish Big Bear*</td>
<td>Big Bear Area Regional Wastewater Agency</td>
<td>$4,563,338</td>
</tr>
<tr>
<td></td>
<td>Evans Lake Tributary Restoration and Camp Evans Recreation</td>
<td>San Bernardino Valley Municipal Water District</td>
<td>$2,000,000</td>
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<tr>
<td></td>
<td>Well 30 Wellhead Treatment Project</td>
<td>Monte Vista Water District</td>
<td>$3,431,225</td>
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<tr>
<td></td>
<td>Regional Comprehensive Landscape Rebate Program</td>
<td>Municipal Water District of OC and Project Partners**</td>
<td>$2,767,344</td>
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<tr>
<td></td>
<td>Physical Harvesting of Algal Biomass in Lake Elsinore – Pilot Program*</td>
<td>City of Lake Elsinore</td>
<td>$297,000</td>
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<tr>
<td></td>
<td>Santa Ana Mountains Watershed Protection Project</td>
<td>Cleveland National Forest</td>
<td>$497,998</td>
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<tr>
<td></td>
<td>Enhancements to Watershed-Wide Water Budget Decision Support Tool</td>
<td>Santa Ana Watershed Project Authority</td>
<td>$500,000</td>
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<tr>
<td></td>
<td>Joint IEUA-JCSD Regional Water Recycling Program</td>
<td>Inland Empire Utilities Agency</td>
<td>$2,617,970</td>
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<tr>
<td>North Orange County</td>
<td>Groundwater Replenishment System Final Expansion</td>
<td>Orange County Water District</td>
<td>$3,589,553</td>
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<tr>
<td></td>
<td>Raitt &amp; Myrtle Park</td>
<td>City of Santa Ana</td>
<td>$1,670,000</td>
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<td></td>
<td>Grant Management (5% of Total Grant Award)</td>
<td>Santa Ana Watershed Project Authority</td>
<td>$1,157,000</td>
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<tr>
<td><strong>Total</strong></td>
<td></td>
<td></td>
<td><strong>$23,091,428</strong></td>
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</table>

*DAC Project

**Eastern MWD, Inland Empire Utilities Agency, San Bernardino Valley MWD, Western MWD and Big Bear Lake Department of Water and Power.
Note: Project 1 is identified in the DWR application as grant management and is thus not shown on this project map.
DWR’s Draft Funding Award

- Fully funded 8 general implementation projects;
- DWR commented on 2 disadvantaged community (DAC) projects requesting additional language regarding the direct link of the project to DAC residents;
  - DWR-SAWPA meeting held on April 3 to discuss comments.
  - DWR stressed issues can be worked out so DAC projects are fully funded.
- SAWPA working with 2 DAC project proponents by adding additional narrative.
  - Additional narrative will highlight direct benefits of the proposed projects to disadvantaged communities.

<table>
<thead>
<tr>
<th>DAC Project</th>
<th>Project Lead</th>
<th>Grant Requested</th>
</tr>
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<td>Replenish Big Bear</td>
<td>Big Bear Area Regional Wastewater Agency</td>
<td>$4,563,338</td>
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<tr>
<td>Total</td>
<td></td>
<td>$4,860,338</td>
</tr>
</tbody>
</table>
Next Steps

• Submit narrative and any materials to DWR by April 21.
• DWR to then make final award announcement by late spring.
• SAWPA-DWR grant agreement and SAWPA sub-agreements with project proponents to be developed mid-year 2020.
The 10 project leads will each execute a separate Sub-Agreement with SAWPA that incorporates the provisions of the DWR-SAWPA Grant Agreement.
## Prop 1 Round 2 Funding

<table>
<thead>
<tr>
<th></th>
<th>Round 1 Implementation</th>
<th>Round 1 DAC Implementation</th>
<th>Total</th>
</tr>
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<tbody>
<tr>
<td>Round 1</td>
<td>$20,996,678</td>
<td>$2,094,750</td>
<td>$23,091,428</td>
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<tr>
<td>Round 2</td>
<td>$22,853,322</td>
<td>$4,205,250</td>
<td>$27,058,572</td>
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<tr>
<td><strong>Total</strong></td>
<td><strong>$43,850,000</strong></td>
<td><strong>$6,300,000</strong></td>
<td><strong>$50,150,000</strong></td>
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Round 2 grant guidelines likely be drafted by DWR by in 2021.
Questions
Strategic Plan Facilitator Consultant Services | Award of Agreement

Rich Haller, P.E., General Manager
Item No. 6.C. | April 21, 2020
RECOMMENDATION

It is recommended that the Commission consider the following two options: (1) continue this item until June 2, 2020 when the Strategic Plan implementation steps can be better defined given the Governor’s Executive Orders for COVID-19, or (2) direct the General Manager to execute an agreement for services with Water Systems Consulting for Strategic Plan Facilitator Consultant Services in an amount not to exceed $79,330.
Commission Action March 17th

• Direction given to staff:
  - Next meeting provide additional information on the RFP process
  - Continue until April 21, 2020
Firms Submitting Proposals

• Hammons Strategies
• MIG
• Pacific Oak Partnership and the Capital Core Group
• PlaceWorks Inc.
• Raftelis
• Strategica, Inc.
• Water Systems Consulting (WSC)

(Bold text = selected for interview)

Not selected firms: less knowledge of SAWPA and SAR Watershed, less experience with Strategic Plans and facilitator role
## Interview Results

<table>
<thead>
<tr>
<th>Firm</th>
<th>Score</th>
<th>Cost</th>
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</thead>
<tbody>
<tr>
<td>WSC</td>
<td>287.5</td>
<td>$49,490 (*)</td>
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<tr>
<td>Raftelis</td>
<td>261.3</td>
<td>$72,734</td>
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<tr>
<td>MIG</td>
<td>220</td>
<td>$57,510</td>
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<tr>
<td>PlaceWorks Inc.</td>
<td>195</td>
<td>$86,239</td>
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(*) Optional scope of work added at SAWPA’s request, increasing the number of stakeholder workshops, adding staff interviews and staff workshop. Revised fee with optional scope $79,330.
Proceed Now or Wait Until at Least June 2nd?

Proceed
- Additional use of virtual meetings advancing learning curve
- Consultant has virtual meeting tools for effectiveness
- Virtual meetings avoid face covering
- In-person meeting may be months into future
- Participants may have more time available
- Want Plan ready in time to support FY22 and FY23 budget preparation
- Uncertainty due to COVID-19 will remain for some time requiring flexible response and nimble organizational structure
Proceed Now or Wait Until at Least June 2nd?

Wait
- Reduces risk of COVID-19 events
Background

• The 2016 Strategic Plan evaluated three business lines:
  – Brine Line
  – Roundtables
  – OWOW

• For each business line, the 2016 Strategic Plan consisted of:
  – Goals and Objectives
  – Critical Success Factors (CSFs)
  – Process, Activities, and Tasks (PATs)

• 2016 process inclusive of workshops and Commissioner interviews.
SCOPE OF WORK

• Identify and provide required information; develop detailed implementation plan and schedule (set workshop dates).
• Conduct interviews and preliminary workshops with member agency GMs, OWOW Steering Committee, several Bine Line customers, and key watershed stakeholders.
• Meet with key SAWPA staff to identify goals to facilitate internal changes needed to support the final strategic plan.
• Conduct initial Commission workshop.
• Draft strategic plan.
• Conduct second workshops with agency GMs, Commission.
• Finalize strategic plan.
• Present final plan to the Commission.
# Suggested Schedule Based on April NTP

<table>
<thead>
<tr>
<th></th>
<th>APRIL</th>
<th>MAY</th>
<th>JUNE</th>
<th>JULY</th>
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<tbody>
<tr>
<td><strong>Discovery and Preparation:</strong></td>
<td>Review background documents and material</td>
<td>Notice to Proceed &amp; Kick Off Meeting &amp; Workshop Prep w/ Staff</td>
<td>Interviews &amp; Report Out</td>
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<tr>
<td><strong>Workshops:</strong></td>
<td>Strategic Plan input from groups</td>
<td>OT: SAWPA Staff Workshop &amp; Report Out</td>
<td>Commissioner Workshop 1 &amp; Report Out</td>
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<td></td>
<td></td>
<td>SAWPA Round Table Teams Workshop 1 &amp; Report Out</td>
<td>General Mgr. Workshop 2 &amp; Report Out</td>
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<tr>
<td><strong>Strategic Plan Development:</strong></td>
<td>Commission and staff review and draft/final</td>
<td></td>
<td>OT: SAWPA Round Table Teams Workshop 2 &amp; Report Out</td>
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<tr>
<td></td>
<td></td>
<td></td>
<td>OT: General Mgr. Workshop &amp; Report Out</td>
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</tr>
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**PROJECT MANAGEMENT**

- **Shared vision of success**
- **Workshops & SP framework**
- **SP Draft → SP Final → Functional / Value-Added SP**
- **Optional Task (OT)**
2020 STRATEGIC PLAN | Desired Results

• Confirm vision, values, and priorities for SAWPA to meet the present and future needs of member agencies and watershed stakeholders.

• Seek input from stakeholders, the OWOW Steering Committee, General Managers, and Commissioners to define the goals for each of the three SAWPA business lines.

• Target completion period of approximately four months.
RECOMMENDATION

It is recommended that the Commission consider the following two options: (1) continue this item until June 2, 2020 when the Strategic Plan implementation steps can be better defined given the Governor’s Executive Orders for COVID-19, or (2) direct the General Manager to execute an agreement for services with Water Systems Consulting for Strategic Plan Facilitator Consultant Services in an amount not to exceed $79,330.
QUESTIONS